**BMS Semester: IV** 

Paper No: 4

Paper: Quality Management;

Course Code: 4004

Marks: 100 (Internal 25 + External 75)

Credits: 4

Semester End Examination: 75 Marks Continuous Internal Evaluation: 25 Marks

**Duration of the Exam: 3 hours** 

## **Objectives:**

This course will enable the students to learn the various techniques available for quality improvements in the companies and implement them for enhancing the quality in managing the business.

Criteria	Mode of Evaluation	Marks
Case Study	Case Solution	10
Unit test, viva-voce, assignments, internal objective test, visit to a Manufacturing industry to have practical exposure.	Review Report / presentation	15
	Total	25

Module	Unit No.	Detailed Syllabus	Teaching Hours	Marks/ Weightage
I	1	Quality Management  a) Quality Concept  b) Juran's View of Quality  c) Quality Control- Meaning & Benefits  d) Quality Assurance  e) ISO Standards  f) Learning Curve  Total Quality Management  a) Definition & Concept of TQM  b) Principle of TQM  c) Techniques of TQM  d) Importance of TQM	15	25
II	2	Total Employee Involvement  a) Quality Circle- Concept & Structure b) Implementation of Quality Circle c) Features & Benefits of Quality Circle d) Suggestion Schemes- Concept, Structure, Rewards for Suggestion Schemes. e) Difference between Quality Circle & Suggestion Schemes	15	25
III	3	Quality Models- Benchmarking against world class  a) MeleobmReldeidge Quality b) RB NQA Model c) IT & BPO services-Capability Measuring Models(CMM)  Control Charts: Types, Numericals in Control Charts	15	25
IV	4	Asizen & Six Sigma     a) Concept of Kaizene     b) Importance of Kaizen     c) Functions of Kaizen     d) Concept of Six Sigma     e) Six Sigma applied in Manufacturing     f) Six Sigma applied in services  Ethical Practices related to Quality Management	15	25
		Total	60	100

## **Reference Books:**

- 1. S.D Aphale, Productivity & Quality Management- VipulPrakashan, 2003
- Prof. L.C. Jhamb, Production (Operation) Management- Everest Publishing House, 12<sup>th</sup> edition 2007